

Ghasri Local Council

**Business Plan
for the
Period
2021 - 2025**

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Overview and Summary

The L-Ghasri Local Council is hereunder presenting a business plan for the next five years. The L-Ghasri Local Council's main concern is the lack of a recreational area for its children and youths. The council is also preoccupied with the state of Wied Sara Road.


Since L-Ghasri's population is very small, the Council's main funding, through the Central Government allocation is very limited. Thus, capital projects are very difficult to achieve. However, through funding acquired through the European Union and the Ministry for Gozo the council was able to resurface a major part of the locality. The council had to use council funding for these as well as funding acquired did not cover all of the expense. During the year 2021 the Council hopes to begin road works at Wied Sara Street. The tender has been awarded and contract has been signed. However, due to the great volume of works that the same contractor has the beginning of the road works have been delayed.

The council has submitted an application with the Planning Authority for the creation of public recreational area in the locality of Ghasri. The council has also applied for funding for this project so that once the permit is approved it can begin works.

The Council is also giving its attention to the state of the roads. Once Wied Sara Street is resurfaced, most of the residential streets will be in good condition. However, there is still attention needed to several other streets, some having been given only one layer of tarmac.

Due to the pandemic the Ghasri Local Council has had to cancel all of the Cultural events and outings in the past year. Thus the council has tried to find alternative activities for its' residents. We hope that by the end of 2021 the pandemic will be a thing of the past and it can resume its' cultural events and activities.

Dr Daniel Attard
Mayor



Dr. Daniel Attard
Mayor



Rita Mifsud Attard
Executive Secretary

Statement of Income and Expenditure

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Period
	2021	2022	2023	2024	2025	2021-2025
	€	€	€	€	€	€
Income						
Funds received from Central Government (1)	204,058	405,000	407,000	410,500	411,500	1,838,058
Income raised from Bye-Laws (2)	18,900	17,000	17,000	12,000	12,500	77,400
Income raised from LES (3)	250	300	500	575	400	2,025
Investment Income (4)	200	200	250	200	150	1,000
Other Income (5)	4,750	1,200	5,200	5,200	4,700	21,050
TOTAL	228,158	423,700	429,950	428,475	429,250	1,939,533
Expenditure						
Personal Emoluments (6)	75,529	78,460	80,660	82,260	84,460	401,369
Operations and Maintenance (7)	86,544	88,870	90,920	90,350	93,700	450,384
Administration (8)	11,750	11,100	10,350	9,900	10,450	53,550
Finance Cost (9)	-	-	-	-	-	-
Other Expenditure (10)	72,810	80,426	89,996	148,121	156,371	547,724
TOTAL	246,633	258,856	271,926	330,631	344,981	1,453,027
Surplus / Deficit	(18,475)	164,844	158,024	97,844	84,269	486,506

Statement of Financial Position

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Period
	2021	2022	2023	2024	2025	2021-2025
	€	€	€	€	€	€
Non-current Assets						
Property, Plant and Equipment (16)	431,292	500,866	565,870	842,749	796,378	3,137,155
Current Assets						
Inventories (11)	2,000	2,000	2,000	2,000	2,000	10,000
Receivables (12)	4,600	5,100	5,100	5,100	4,075	23,975
Cash and Cash Equivalents (13)	418,140	513,410	575,526	573,212	570,852	2,651,140
Total Current Assets	424,740	520,510	582,626	580,312	576,927	2,685,115
Current Liabilities (14)						
Payables	20,000	13,000	8,000	8,000	7,000	56,000
Total Current Liabilities	20,000	13,000	8,000	8,000	7,000	56,000
Net Current Assets	404,740	507,510	574,626	572,312	569,927	2,629,115
Non-current liabilities (15)	-	-	-	-	-	-
Net Assets	836,032	1,008,376	1,140,496	1,415,061	1,366,305	5,766,270
Reserves						
Retained Funds	836,032	1,008,376	1,140,496	1,415,061	1,366,305	5,766,270

Financial Situation Indicator

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Period
	2021	2022	2023	2024	2025	2021-2025
	€	€	€	€	€	€
Current Assets	424,740	520,510	582,626	580,312	576,927	2,685,115
Current Liabilities	20,000	13,000	8,000	8,000	7,000	56,000
Working Capital	404,740	507,510	574,626	572,312	569,927	2,629,115
Government Allocation	201,058	204,000	207,000	209,000	210,000	1,031,058
FSI	201 %	249 %	278 %	274 %	271 %	255 %

Cash Budget

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Period
	2021	2022	2023	2024	2025	2021-2025
	€	€	€	€	€	€
Cash Inflows						
Government cash inflows	204,058	405,000	407,000	410,500	411,500	1,838,058
Cash flows from Bye-Laws & L.N fees	18,900	17,000	17,000	12,000	12,500	77,400
Local Enforcement cash flows	250	300	500	575	400	2,025
Finance cash flows						
Loan Proceeds						-
Investment income	200	200	250	200	150	1,000
	200	200	250	200	150	1,000
Capital cash flow						
Proceeds from disposal of assets						-
Cash received from EU funds						-
Cash received from Twinning						-
Cash from Community Services	-	1,200	5,200	5,200	4,700	16,300
Other Cash Inflows	921,940	-	-	-	-	921,940
TOTAL Inflows	1,145,348	423,700	429,950	428,475	429,250	2,856,723
Cash Outflows						
Personal Emoluments	75,529	78,460	80,660	82,260	84,460	401,369
Operations & Maintenance	86,544	88,870	90,920	90,350	93,700	450,384
Administration	11,750	11,100	10,350	9,900	10,450	53,550
Finance						-
Capital						
Acquisition of property						-
Construction	990,000	150,000	150,000	200,000	200,000	1,690,000
Improvements			5,000	15,000	10,000	30,000
Special programmes						-
	990,000	150,000	155,000	215,000	210,000	1,720,000
Cash outflows re EU projects						-
Cash outflows re Twinning						-
Cash outflows re Community Services			30,904	33,279	33,000	97,183
	-	-	30,904	33,279	33,000	97,183
TOTAL Outflows	1,163,823	328,430	367,834	430,789	431,610	2,722,486
SURPLUS / (DEFICIT)	(18,475)	95,270	62,116	(2,314)	(2,360)	134,237
Brought forward (Bank /Cash Bal.)	436,615	418,140	513,410	575,526	573,212	436,615
Carry forward	418,140	513,410	575,526	573,212	570,852	570,852

Detailed Estimates of Income

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Period
	2021	2022	2023	2024	2025	2021-2025
	€	€	€	€	€	€
Income						
1 Funds received from Central Government:						
0001 In terms of section 55 CAP 363	201,058	204,000	207,000	209,000	210,000	1,031,058
0002-0004 In terms of section 58 CAP 363		200,000	200,000	200,000	200,000	800,000
0005-0019 Other Income	3,000	1,000		1,500	1,500	7,000
	204,058	405,000	407,000	410,500	411,500	1,838,058
2 Bye-Laws & Legal Fees						
0021-0025 Community Services	17,000	15,000	15,000	10,000	10,500	67,500
0026-0035 Income from Permits	1,900	2,000	2,000	2,000	2,000	9,900
	18,900	17,000	17,000	12,000	12,500	77,400
3 Local Enforcement Income						
0037 Commission from Regional Committees						-
0038-0055 Contraventions	250	300	500	575	400	2,025
	250	300	500	575	400	2,025
4 Investment Income						
0091-0095 Bank interest	200	200	250	200	150	1,000
0096-0099 Income received from Government Securities						-
	200	200	250	200	150	1,000
5 General Income						
0056-0065 Sponsorships						-
0066-0069 Documents & Information	150	200	200	200	200	950
0070-0075 EU Funds						-
0076-0080 Twinning						-
0081-0089 Insurance Claims						-
0100-0109 Donations	100					100
0110-0119 Contributions						-
0120-0129 General Income	4,500	1,000	5,000	5,000	4,500	20,000
	4,750	1,200	5,200	5,200	4,700	21,050
Total	228,158	423,700	429,950	428,475	429,250	1,939,533

Detailed Estimates of Expenditure

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Period
	2021	2022	2023	2024	2025	2021-2025
€	€	€	€	€	€	
6 Personal Emoluments						
1100 Mayor's Allowance	23,404	24,000	24,500	25,000	26,000	122,904
1200 Employees' Salaries & Wages	42,000	44,000	45,000	46,000	47,000	224,000
1300 Bonuses	2,935	3,000	3,500	3,500	3,500	16,435
1400 Income Supplements	260	260	260	260	260	1,300
1500 Social Security Contributions	3,430	3,600	3,700	3,800	3,900	18,430
1600 Allowances	3,500	3,600	3,700	3,700	3,800	18,300
1700 Overtime						-
	75,529	78,460	80,660	82,260	84,460	401,369
7 Operations and Maintenance						
2100-2149 Public Utilities	1,900	2,000	2,200	2,200	2,300	10,600
2200-2259 Public Materials & Supplies	4,200	4,500	4,700	4,700	4,800	22,900
2300-2399 Repairs & Upkeep	36,500	37,000	37,000	35,000	36,000	181,500
2400-2449 Rent						-
3010 Street Lighting	2,384	2,400	2,400	2,400	2,350	11,934
3020 Lease of Equipment	2,500	2,500	2,500	2,600	2,600	12,700
3030 Insurance	1,500	1,600	1,700	1,800	1,900	8,500
3035 Bank Charges	200	100	-			300
3038 Penalties						-
3040 Waste Disposal	3,700	4,000	4,500	4,700	4,700	21,600
3041 Refuse Collection	11,000	13,000	13,500	14,000	15,000	66,500
3042 Bulky Refuse Collection	400	-	-			400
3043 Bins on wheels	200					200
3045 Bring in sites						-
3051 Road & Street Cleaning	400	400	500	500	500	2,300
3052 Cleaning & Maintenance of Non-Urban Areas	1,500	1,500	1,500	1,500	1,500	7,500
3053 Cleaning of Public Conveniences	2,790	2,790	2,800	2,800	2,800	13,980
3055 Cleaning of Council Premises	520	520	520	550	550	2,660
3060 Cleaning & Maintenance of Parks & Gardens						-
3061 Cleaning & Maintenance of Soft Areas	340	350	350	350	350	1,740
3062 Cleaning & Maintenance of Beaches & CA						-
3063 Cleaning & Maintenance of Country Non-Urban						-
3064 Other Contractual Services						-
3070-3090 Consultation Fees	100					100
3100-3139 Contract & Project Management	2,210	2,210	2,250	2,250	2,250	11,170
3300-3379 Hospitality	12,000	12,000	12,000	12,500	13,000	61,500
3380-3389 Community	2,100	2,000	2,500	2,500	3,000	12,100
3600-3694 Local Enforcement Expenses	100				100	200
3700-3799 EU Projects						-
3800-3899 Twinning						-
	86,544	88,870	90,920	90,350	93,700	450,384

Detailed Estimates of Expenditure (Continued)

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Period
	2021	2022	2023	2024	2025	2021-2025
€	€	€	€	€	€	
8 Administration & Other Expenditure						
2150-2199 Office Utilities	600	600	500	550	550	2,800
2260-2299 Office Materials & Supplies						-
2450-2499 Office Rent						-
2500-2599 National & International Memberships						-
2600-2699 Office Services	1,000	900	900	900	900	4,600
2700-2799 Transport	2,850	2,500	2,000	1,500	1,400	10,250
2800-2899 Travel						-
2900-2999 Information Services	500	400	350	350	400	2,000
3050 Office Cleaning	100	200	100	100	100	600
3140-3199 Professional Services	6,000	6,000	6,000	6,000	6,500	30,500
3200-3299 Training	50					50
3345 Office Hospitality	500	400	400	400	450	2,150
3400-3499 Incidental Expenses	150	100	100	100	150	600
						-
	11,750	11,100	10,350	9,900	10,450	53,550
9 Finance Costs						
3036 Interest on Bank Loan						-
						-
						-
	-	-	-	-	-	-
10 Other Expenditure						
3500-3599 Loss / (Profit) on Disposal of assets						-
3695 Increase/(Decrease) in allowance for bad debts						-
8000-8099 Depreciation (charge for the year)	72,810	80,426	89,996	148,121	156,371	547,724
	72,810	80,426	89,996	148,121	156,371	547,724
Total	246,633	258,856	271,926	330,631	344,981	1,453,027

Detailed Estimates of Statement of Financial Position

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Period
	2021	2022	2023	2024	2025	2021-2025
€	€	€	€	€	€	
11 Inventory						
5201-5249 Stationery	2,000	2,000	2,000	2,000	2,000	10,000
5250-5299 Consumables						-
						-
	2,000	2,000	2,000	2,000	2,000	10,000
12 Receivables						
0201-0209 Receivables	4,000	4,500	4,500	4,500	4,000	21,500
0210-0219 LES Receivables	100	100	100	100	75	475
0220-0229 Receivables from EU						-
0250 Prepayments & Accrued income	500	500	500	500		2,000
						-
	4,600	5,100	5,100	5,100	4,075	23,975
13 Cash & Equivalents						
5001-5099 Bank & Cash Balances	418,140	513,410	575,526	573,212	570,852	2,651,140
	418,140	513,410	575,526	573,212	570,852	2,651,140
14 Payables						
4000 Payables	15,000	10,000	5,000	5,000	5,000	40,000
4100 Accruals	5,000	3,000	3,000	3,000	2,000	16,000
4150 Deferred Income						-
Short-term Borrowings						-
						-
	20,000	13,000	8,000	8,000	7,000	56,000
15 Non Current Liabilities						
4200 Long Term Borrowings	-					-
						-
deferred income						-
	-	-	-	-	-	-

16 Depreciation of Property, Plant and Equipment

Asset % of depreciation	Property	Furniture 7.5%	Machinery	Computer Equipment	Office Equipment	Urban Improvements	New Street Signs	Construction	Motor Vehicle	Total
	1%	8%	20%	25%	20%	10%	0%	7.5%	20%	
€	€	€	€	€	€	€	€	€	€	€
Cost										
As at 01 January 2021	129,040	21,167	1,247	2,344	8,254	29,097	2,205	1,198,652	4,900	1,396,906
Additions								990,000		990,000
Disposals										
As at 31 December 2021	129,040	21,167	1,247	2,344	8,254	29,097	2,205	2,188,652	4,900	2,386,906
Grants/ other reimbursements										
As at 01 January 2021					2,242			373,967		376,209
Additions								950,000		950,000
Transfers										
As at 31 December 2021	-	-	-	-	2,242	-	-	1,323,967	-	1,326,209
Accumulated Depreciation										
As at 01 January 2021	25,568	18,578	875	1,943	5,471	25,256	2,205	474,739	1,960	556,595
Charge for the year	1,290	1,588	249	401	541	2,910	-	64,851	980	72,810
Released on disposal										
As at 31 December 2021	26,858	20,166	1,124	2,344	6,012	28,166	2,205	539,590	2,940	629,405
Budgeted NBV 31 Dec 2020	104,724	602	378					475,634	3,920	585,258
Budgeted NBV 31 Dec 2021	102,182	1,001	123	-	-	931	-	325,095	1,960	431,292

16 Depreciation of Property, Plant and Equipment

Asset	Property	Furniture 7.5%	Machinery	Computer Equipment	Office Equipment	Urban Improvements	New Street Signs	Construction	Motor Vehicle	Total
% of depreciation	1%	8%	20%	25%	20%	10%	0%	7.5%	20%	
Cost	€	€	€	€	€	€	€	€	€	€
As at 01 January 2022	129,040	21,167	1,247	2,344	8,254	29,097	2,205	2,188,652	4,900	2,386,906
Additions								150,000		150,000
Disposals										
As at 31 December 2022	129,040	21,167	1,247	2,344	8,254	29,097	2,205	2,338,652	4,900	2,536,906
Grants/ other reimbursements										
As at 01 January 2022	-	-	-	-	2,242	-	-	1,323,967	-	1,326,209
Additions										
Transfers										
As at 31 December 2022	-	-	-	-	2,242	-	-	1,323,967	-	1,326,209
Accumulated Depreciation										
As at 01 January 2022	26,858	20,166	1,124	2,344	6,012	28,166	2,205	539,590	2,940	629,405
Charge for the year	1,290	1,001	123	-	-	931	-	76,101	980	80,426
Released on disposal										
As at 31 December 2022	28,148	21,167	1,247	2,344	6,012	29,097	2,205	615,691	3,920	709,831
Budgeted NBV 31 Dec 2021	102,182	1,001	123	-	-	931	-	325,095	1,960	431,292
Budgeted NBV 31 Dec 2022	100,892	-	-	-	-	-	-	398,994	980	500,866

16 Depreciation of Property, Plant and Equipment

Asset % of depreciation	Property	Furniture 7.5%	Machinery	Computer Equipment	Office Equipment	Urban Improvements	New Street Signs	Construction 7.5%	Motor Vehicle	Total
	€	€	€	€	€	€	€	€	€	
	129,040	21,167	1,247	2,344	8,254	29,097	2,205	2,338,652	4,900	2,536,906
Cost										
As at 01 January 2023										
Additions								155,000		155,000
Disposals										
As at 31 December 2023	129,040	21,167	1,247	2,344	8,254	29,097	2,205	2,493,652	4,900	2,691,906
Grants/ other reimbursements										
As at 01 January 2023	-	-	-	-	2,242	-	-	1,323,967	-	1,326,209
Additions										
Transfers										
As at 31 December 2023	-	-	-	-	2,242	-	-	1,323,967	-	1,326,209
Accumulated Depreciation										
As at 01 January 2023	28,148	21,167	1,247	2,344	6,012	29,097	2,205	615,691	3,920	709,831
Charge for the year	1,290							87,726	980	89,996
Released on disposal										
As at 31 December 2023	29,438	21,167	1,247	2,344	6,012	29,097	2,205	703,417	4,900	799,827
Budgeted NBV 31 Dec 2022	100,892	-	-	-	-	-	-	398,994	980	500,866
Budgeted NBV 31 Dec 2023	99,602	-	-	-	-	-	-	466,268	-	565,870

16 Depreciation of Property, Plant and Equipment

Asset % of depreciation	Property	Furniture 7.5%	Machinery	Computer Equipment	Office Equipment	Urban Improvements	New Street Signs	Construction	Motor Vehicle	Total
	€	€	€	€	€	€	€	€	€	€
	129,040	21,167	1,247	2,344	8,254	29,097	2,205	2,493,652	4,900	2,691,906
As at 01 January 2024								7.5%		
Additions								8%		
Disposals								0%		
As at 31 December 2024	129,040	21,167	1,247	2,344	8,254	29,097	2,205	2,708,652	214,900	3,116,906
	-	-	-	-	2,242	-	-	1,323,967	-	1,326,209
As at 01 January 2024										
Additions										
Transfers										
As at 31 December 2024	-	-	-	-	2,242	-	-	1,323,967	-	1,326,209
	29,438	21,167	1,247	2,344	6,012	29,097	2,205	703,417	4,900	799,827
As at 01 January 2024										
Charge for the year	1,290	-	-	-	-	-	-	103,851	42,980	148,121
Released on disposal										
As at 31 December 2024	30,728	21,167	1,247	2,344	6,012	29,097	2,205	807,268	47,880	947,948
	99,602	-	-	-	-	-	-	466,268	-	565,870
Budgeted NBV 31 Dec 2023										
Budgeted NBV 31 Dec 2024	98,312	-	-	-	-	-	-	577,417	167,020	842,749

16 Depreciation of Property, Plant and Equipment

Asset % of depreciation	Property	Furniture 7.5%	Machinery	Computer Equipment	Office Equipment	Urban Improvements	New Street Signs	Construction 7.5%	Motor Vehicle	Total
	€	€	€	€	€	€	€	€	€	
1%	129,040	21,167	1,247	2,344	8,254	29,097	2,205	2,708,652	214,900	3,116,906
8%								110,000		110,000
20%	129,040	21,167	1,247	2,344	8,254	29,097	2,205	2,818,652	214,900	3,226,906
25%										
7.5%										
10%										
0%										
20%										
Cost										
As at 01 January 2025										
Additions										
Disposals										
As at 31 December 2025										
Grants/ other reimbursements										
As at 01 January 2025										
Additions					2,242			1,323,967		1,326,209
Transfers										
As at 31 December 2025					2,242			1,323,967		1,326,209
Accumulated Depreciation										
As at 01 January 2025	30,728	21,167	1,247	2,344	6,012	29,097	2,205	807,268	47,880	947,948
Charge for the year	1,290							112,101	42,980	156,371
Released on disposal										
As at 31 December 2025	32,018	21,167	1,247	2,344	6,012	29,097	2,205	919,369	90,860	1,104,319
Budgeted NBV 31 Dec 2024	98,312							577,417	167,020	842,749
Budgeted NBV 31 Dec 2025	97,022							575,316	124,040	796,378

